Audit Committee

29 February 2024

Internal Audit Progress Update Report Period Ended 31 December 2023



Report of Paul Darby, Corporate Director of Resources

Electoral division(s) affected:

Countywide.

Purpose of the Report

To provide Members of the Audit Committee with an update on the work undertaken by Internal Audit during the period 1 April 2023 to 31 December 2023, as part of the delivery of Internal Audit Plan for 2023/24 agreed by Audit Committee.

Executive Summary

- The report provides an overview of performance against the Internal Audit Plan 2023/24, and aims to:
 - (a) Provide a high level of assurance, or otherwise, on internal controls operating across the Council that have been subject to an Internal Audit of systems and processes;
 - (b) Advise of any issues where controls need to be improved in order to effectively or better manage risks;
 - (c) Advise of other types of audit work carried out such as grant certification or advice and consultancy reviews where an assurance opinion on the control environment may not be applicable;
 - (d) Advise of any amendments to the Internal Audit Plan previously agreed;
 - (e) Track the progress of responses to Internal Audit reports and the implementation of agreed audit recommendations;
 - (f) Advise of any changes to the audit process; and
 - (g) Provide an update on performance against the key performance indicators agreed as part of the Audit Plan.

- The appendices attached to this report are summarised below. Those marked with an asterisk are not for publication (Exempt information under Part 3 of Schedule 12a to the Local Government Act 1972, paragraph 3):
 - (a) Appendix 2 Performance against the Internal Audit Plan 2023/24;
 - (b) Appendix 3 Final reports issued in the quarter ended 31 December 2023;
 - (c) Appendix 4 The number of high and medium priority actions raised and implemented in 2023/24;
 - (d) Appendix 5 Internal Audit performance indicators;
 - (e) Appendix 6* Overdue Actions.
 - (f) Appendix 7* Limited Assurance Reports and progress on follow up reviews.

Recommendations

- 4 Members of the Audit Committee are asked to note:
 - (a) the amendments made to the Internal Audit Plan during quarter three:
 - (b) the work undertaken by Internal Audit during the period ending 31 December 2023;
 - (c) the performance of the Internal Audit Service during the period; and
 - (d) the progress made by service managers in responding to the work of Internal Audit.

Background

- As an independent consultancy service, the Council's Internal Audit Team strives to continue to add value and improve the organisation's operations as well as providing objective assurance to service managers and the Council.
- The Internal Audit Plan for 2023/24, covering the period 1 April 2023 to 31 March 2024, was approved by the Audit Committee on 23 May 2023.

Progress against the Internal Audit Plan

- A summary of the approved Internal Audit Plan for each Service Grouping, updated to include work in progress and any audits brought forward from last year's plan, is attached at Appendix 2. The appendix illustrates the status of each audit as at 31 December 2023 and, where applicable, also gives the resultant assurance opinion.
- 8 A summary of the status of audits is illustrated in the table below:

Service Grouping	Not Started	Preparation and Planning	In Progress	Draft Report	Final Report / Complete
Adult and Health Services (AHS)	5	6	2	0	12
Chief Executive (CE)	0	1	0	0	1
Children and Young People's Services (CYPS)	4	4	5	1	9
*Excluding Schools					
Neighbourhoods and Climate Change (NCC)	6	0	6	0	5
Regeneration, Economy and Growth (REG)	1	4	2	0	8
Resources (RES)	2	21	14	3	21
Schools	0	0	13	17	31
TOTAL	18	36	42	21	87

A summary of the final internal audit reports issued during quarter three is presented in Appendix 3.

- The total number of productive days available during 2023/24 was originally estimated to be 3,152.
- As at 31 December 2023, the service had delivered 2,135 productive days, representing 68% of the total planned productive days for the year. The profiled target delivery of productive days to the end of December was for 67.5% to have been delivered, performance at 31 December was therefore in line with the profiled target.
- As at the end of December 2023, approximately 53% of the planned audit work had been completed. There has been significant progress made in the delivery of the audit plan during this quarter.
- As the Committee is aware, the service has experienced recruitment and retention challenges over the last 18 months and although the service is now operating with a full complement of staff, there continues to be significant training and development requirements which need to be met, reducing the productive capacity within the team.
- 14 There has also been an increase in seasonal sickness during the period which has impacted on the delivery of the Internal Audit Plan.

Internal Audit activity in the quarter

Amendments to the Approved Internal Audit Plan

Ten reviews were removed from the approved Internal Audit Plan in the quarter and details of these are set out below:

Service Grouping	Audit	Audit Type	Reason
Adult and Health Services	Commissioning of Mental Health Services	Assurance	Deferred to 2024/25
Adult and Health Services	New CQC Inspection Regime	Assurance	Deferred to 2024/25
Adult and Health Services	CITO System Review	Assurance	Deferred to 2024/25
Children and Young Peoples Services	Disability Commissioning Arrangements (Short Breaks)	Assurance	Deferred to 2024/25
Regeneration, Economy and Growth Services	Surplus property process and procedures	Assurance	Service request to defer the assurance review to 2024/25 as the surplus policy is to be approved in January 2024 following

Service Grouping	Audit	Audit Type	Reason
			which a period of time to implement the revisions would be beneficial.
Regeneration, Economy and Growth Services	Financial Assistance Policy and Property re-purpose loans	Assurance	Service request to defer the review due to other priorities.
Resources	Budgetary Control and Financial Reporting	Assurance	Recent work carried out by CIPFA, and a planned staff consultation, will lead to action plans that will impact on the existing process.
Resources	Active Directory –	Advice & Consultancy	A planned assurance review is to be carried out in quarter four, so the advice and guidance work is no longer required.
Resources	Digital Strategy	Assurance	Service request to defer the review to 2024/25.
Resources	Procurement Cards	Assurance	Agreed deferral to allow for the implementation of additional directive controls to be embedded following the roll out of the revised P2P policies and procedures.

Two unplanned reviews were added to the Internal Audit Plan in the quarter, details as follows:

Service Grouping	Audit	Audit Type	Reason
Resources (RES)	P2P Performance and Improvement Project	Advice & Consultancy	The working group has recently been reestablished and Internal Audit attendance was requested by service management to provide advice and guidance on any internal control issues raised and provide an update on audit

Service Grouping	Audit	Audit Type	Reason
			activity carried out during the year.
Resources (RES)	Equal Pay Risk	Assurance	Service request for advice and consultancy review to be added.

Outstanding Management Responses to Draft Internal Audit Reports

17 There are no overdue management responses to draft reports.

Survey Response Rate

The table below sets out the response rate and average score, by Service Grouping, for the customer satisfaction surveys issued during the period up to 31 December 2023. The average score of 4.6 out of 5 (where 1= Very Poor and 5 = Very Good) is the same as the average score from 2022/23.

Service Grouping	Surveys issued	Surveys returned	% returned	Av. score
Adult and Health Services (AHS)	12	12	100	4.9
Children and Young People's Services (CYPS) *Excluding Schools	3	3	100	4.9
Chief Executive (CE)	0	0	N/A	N/A
Neighbourhoods and Climate Change (NCC)	1	1	100	5.0
Regeneration, Economy and Growth (REG)	2	2	100	4.7
Resources (RES)	19	18	95	4.7
Schools	31	20	65	4.1
TOTAL	68	56	82	4.6

Responses to Internal Audit Findings and Recommendations

Details of the numbers of High and Medium priority ranked recommendations that have been raised and those that are overdue, by Service Grouping, are presented in Appendix 4.

A summary of progress on the actions due, implemented and overdue, as at 31 December 2023, is given in the table below.

Service Grouping	No. of Actions Due	No. of Actions Implemented	No. Overdue by Original Target Date	No. with Revised Target Date	No. Overdue by Revised Target Date
Adult and Health Services (AHS)	12	12	0 (0%)	0	0
Chief Executive (CE)	9	9	0 (0%)	0	0
Children and Young People's Services (CYPS) [Excluding Schools]	58	58	0 (0%)	0	0
Neighbourhoods and Climate Change (NCC)	33	33	0 (0%)	0	0
Regeneration, Economy and Growth (REG)	16	16	0 (0%)	0	0
Resources (RES)	222	220	2 (1%)	2	0
TOTAL	350	348	2 (1%)	2	0

It is encouraging to note that, of the 350 actions due to be implemented, 348 (99%) have been implemented. Details of the actions that are overdue, following their agreed original target dates, are included at Appendix 6. All of the overdue actions have revised dates for expected implementation and the reasons for delay in implementing in line with the original expected dates are noted in Appendix 6.

Limited Assurance Audit Opinions

There have been two 'limited assurance' opinion audits issued in the period. These are summarised in the table below. Further detail on these reviews is provided in Appendix 7.

Service Grouping	Service Area	Audit
Children and Young People's Services (CYPS)	Education Services	One Primary School and One Special School

Performance Indicators

A summary of actual performance, as at the end of December 2023, compared with our agreed targets, is detailed in Appendix 5.

Background papers

Specific Internal Audit reports issued and working papers.

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	Nicola Cooke	Tel: 03000 269665

Appendix 1: Implications

Legal Implications

The Accounts and Audit Regulation 2015 (Part 2, Section 5) states a relevant authority must undertake an effective internal audit to evaluate the effectiveness of its risk management, control and governance processes, taking into account public sector internal audit standards or guidance.

Furthermore, Internal Audit assists the Corporate Director of Resources in fulfilling their duties under Section 151 of the Local Government Act 1972 which requires each Local Authority to make arrangements for the proper administration of their financial affairs.

Finance

There are no direct financial implications associated with this report.

Internal Audit work has clear and direct effects, through recommendations made, to assist in improving value for money obtained, the probity and propriety of financial administration, and / or the management of operational risks.

Consultation

All Corporate Directors and Heads of Service.

Equality and Diversity / Public Sector Equality Duty

None.

Climate Change

There are no direct implications on climate change as a result of this report, however the Internal Audit Service ensures that it considers climate change and sustainability in the recommendations that are made.

Human Rights

None.

Crime and Disorder

None.

Staffing

None.

Accommodation

None.

Risk

The key risk is that actions agreed in audit reports to improve the control environment and assist the Council in achieving its objectives are not implemented. To mitigate this risk, a defined process exists within the Service to gain assurance that all actions agreed have been implemented on a timely basis. Such assurance is reflected in reports to the Audit Committee. Where progress has not been made, further action is agreed and overseen by the Audit Committee to ensure action is taken.

Procurement

None.

INTERNAL AUDIT PLAN FOR PERIOD 1 APRIL 2023 TO 31 MARCH 2024

SERVICE GROUPING	SERVICE	AUDIT ACTIVITY	AUDIT TYPE	STATUS	OPINION
2022 / 2023 audits brought forward into plan		AUDII ACTIVITY	AUDIT TYPE	STATUS	OPINION
Adult and Health Services	Adult Care	Azeus - Finance Process	Advice & Consultancy	Final Report	N/A
	Adult Care Adult Care	Azeus - Panel Process Azeus - System Upgrade Testing Methodology	Advice & Consultancy Advice & Consultancy	Final Report Final Report	N/A N/A
Adult and Health Services	Commissioning Adult Care	Continuing Health Care and Funded Nursing Care Section 117 payments	Assurance Assurance	Final Report Final Report	Moderate Moderate
Children and Young People's Services	Early Help, Inclusion and Vulnerable Children	Supporting Families Programme - Claim 4	Grant	Final Report	N/A
Children and Young People's Services	Early Help, Inclusion and Vulnerable Children Early Help, Inclusion and Vulnerable Children	High Needs Budget Children in Need	Follow Up Audit	Final Report Final Report	N/A Substantial
	Corporate Property and Land Culture, Sport and Tourism	Asset Valuation CLUK Income Share Agreement	Assurance Assurance	Final Report Final Report	Moderate Substantial
Resources	Digital Services Digital Services	Active Directory ICT Purchasing	Assurance Assurance	Planning and Preparation Final Report	Moderate
Resources	Digital Services Transactional and Customer Services	Incident Management Council Tax: Valuation	Assurance Key System	Final Report Final Report	Moderate Substantial
Resources	Transactional and Customer Services	Business Rates - Valuation	Key System	Final Report	Substantial
Resources	Transactional and Customer Services Procurement, Sales and Business Services	Housing Benefits and CTR - Overarching Creditor Payments - Overarching	Key System Key System	Final Report Final Report	Substantial Moderate
	Procurement, Sales and Business Services Procurement, Sales and Business Services	Creditors - Retrospective POs Creditors - Receipting of goods	Key System Key System	Final Report Final Report	Moderate Moderate
	Transactional and Customer Services HR and Employee Services	Financial Assessments Payroll - Preparation - Temporary input	Assurance Key System	Final Report Final Report	Moderate Substantial
Resources	Corporate Finance and Commercial Services Corporate Finance and Commercial Services	Short Term Investments Section 256 agreements	Assurance Grant	Final Report Final Report	Substantial N/A
	Legal & Democratic Services	External Legal Fees	Advice & Consultancy	Final Report	N/A
Internal Audit Plan for period from 1st April 2	2022 to 34 March 2024				
	Commissioning	Approval and Payment of Commissioned Services - Panel arrangements for p	aAssurance	Not Yet Started	
	Commissioning Commissioning	Commissioning of Learning Disability Services Commissioning of Mental Health Services	Assurance Assurance	Planning and Preparation Planning and Preparation	
Adult and Health Services	Adult Care	Azeus - Governance Board	Advice & Consultancy	In Progress	N//A
	Adult Care Adult Care	Workforce Development Fund Pathways	Grant Assurance	Final Report Final Report	N/A Moderate
	Adult Care Adult Care	Pathways - Durham Pathways - Peterlee	Assurance Assurance	Final Report Final Report	Substantial Substantial
Adult and Health Services	Adult Care	Pathways - Spennymoor Pathways - Newton Aycliffe	Assurance	Final Report	Substantial
Adult and Health Services	Adult Care Adult Care	Pathways - Stanley	Assurance Assurance	Final Report Final Report	Substantial Substantial
	Adult Care Adult Care	Joint Committee Development New CQC Inspection Regime	Advice & Consultancy Assurance	In Progress Not Yet Started	
Adult and Health Services	Commissioning Public Health	Commissioning of Domicilliary Care Public Health Claims Processed Via Pharmoutcomes	Assurance Assurance	Planning and Preparation Planning and Preparation	
Adult and Health Services	Public Health	Stop Smoking Service	Assurance	Planning and Preparation	
	Public Health Public Health	Provider Selection Regime (Procurement) Healthy Start Vitamin Distribution	Advice & Consultancy Assurance	Not Yet Started Not Yet Started	
Adult and Health Services	Adult Care Adult Care	Extra Care Housing Azeus	Assurance Assurance	Planning and Preparation Not Yet Started	
Adult and Health Services	Commissioning	Review of Commissioning arrangements with Medequip	Assurance	Cancelled	
	Corporate Affairs Corporate Affairs	Changing Places Toilets Data Quality	Grant Assurance	Final Report Planning and Preparation	N/A
	Community Protection Services Environment	Intelligence Handling Carbon Emmissions Performance	Assurance Advice & Consultancy	Not Yet Started In Progress	
Neighbourhoods and Climate Change	Environment	Carbon Connects	Grant	Final Report	
Neighbourhoods and Climate Change	Environment Environment	Carbon Connects SMEPower (Claim 7)	Grant Grant	Cancelled Cancelled	
	Environment Environment	Nature for Climate Peatland (Claim 1) Nature for Climate Peatland (Claim 2)	Grant Grant	Final Report Final Report	
Neighbourhoods and Climate Change	Environment	Durham Crematorium	Assurance	Not Yet Started	
	Environment Environment	Mountsett Crematorium Fuel Stocks and Stores	Assurance Assurance	Not Yet Started Final Report	Substantial
	Environment Environment	Fleet Management - Hire Process Domestic Vehicle Charging Working Group	Assurance Advice & Consultancy	Not Yet Started In Progress	
Neighbourhoods and Climate Change	Environment Environment	Trade Waste Replacement Processes for Business Energy Efficiency Project (BEEP)	Assurance Advice & Consultancy	In Progress Not Yet Started	
Neighbourhoods and Climate Change	Highways	Local Transport Capital Block Funding	Grant	Final Report	N/A
Neighbourhoods and Climate Change	Highways Highways	Stores Management Highways Permits	Assurance Advice & Consultancy	In Progress In Progress	
	Partnerships and Community Engagement All Services	Community Grants - Review of Funding Processes Additional Audit Support - NCC	Advice & Consultancy Advice & Consultancy	In Progress Not Yet Started	
Regeneration, Economy and Growth	Corporate Property and Land	Milburngate Development Governance	Assurance	Deferred	
Regeneration, Economy and Growth	Corporate Property and Land Economic Development	Policies and Procedures for due diligence on new tenants Finance Durham	Advice & Consultancy Assurance	Deferred Planning and Preparation	
	Planning and Housing Planning and Housing	Financial Assistance Policy and Property Re-Purpose Loans Homes England	Assurance Assurance	Deferred Planning and Preparation	
Regeneration, Economy and Growth	Corporate Property and Land Corporate Property and Land	Asset Valuation Surplus property process and procedures	Assurance Advice & Consultancy	Planning and Preparation Deferred	
Regeneration, Economy and Growth	Corporate Property and Land	Bishop Auckland Heritage Action Zone - Project Manager	Grant	Final Report	N/A
	Corporate Property and Land Corporate Property and Land	Bishop Auckland Heritage Action Zone - Heritage Skills Bishop Auckland Heritage Action Zone - Community Engagement	Grant Grant	Final Report Final Report	N/A N/A
	Corporate Property and Land Culture, Sport and Tourism	Bishop Auckland Heritage Action Zone - Conservation Area Grant Scheme Gala Stage School	Grant Assurance	Deferred In Progress	
Regeneration, Economy and Growth	Economic Development Planning and Housing	UK Shared Prosperity Fund	Assurance	Planning and Preparation	
Regeneration, Economy and Growth	Transport and Contract Services	Disabled Facilities Grant Local Transport Capital Block Funding	Grant Grant	In Progress Final Report	N/A
Regeneration, Economy and Growth	Transport and Contract Services Planning and Housing	Bus Subsidy Ring Fenced Grant Home Upgrade Grant (HUG) 2	Grant Grant	Final Report Final Report	N/A N/A
	Transport and Contract Services Corporate Finance and Commercial Services	Active Travel Funding Project Budgetary Control and Financial Reporting	Grant Key System	Not yet started Cancelled	
Resources	Procurement, Sales and Business Services Transactional and Customer Services	Contract Management Business Rates - Billing & Refunds	Assurance Key System	Planning and Preparation Draft Report	
Resources	Transactional and Customer Services	Housing Benefits: Overpayment Recovery	Key System	Planning and Preparation	
Resources	Transactional and Customer Services Corporate Finance and Commercial Services	Deputy and Appointees - Personal Allowance Payments Section 256 Agreements	Assurance Grant	Planning and Preparation In Progress	
	Corporate Finance and Commercial Services Corporate Finance and Commercial Services	Better Care Fund (Section 75) Leases	Grant Advice & Consultancy	In Progress In Progress	
	Digital Services Digital Services	Information Governance Group Information Management:	Advice & Consultancy Assurance	In Progress Not yet started	
Resources	Digital Services / Corporate Affairs	Information Management - BI Data Ingestion	Assurance Assurance	In Progress Final Report	Moderate
	Digital Services Digital Services	CRM - Internal Management and Governance Change Management	Assurance	Planning and Preparation	Woderate
	Digital Services	Platform Security Vulnerability Management	Assurance Assurance	Planning and Preparation Draft Report	
Resources	Digital Services			Cancelled	_
Resources Resources		Active Directory Digital Strategy	Advice & Consultancy Assurance	Deferred	
Resources Resources Resources Resources	Digital Services Digital Services Digital Services Digital Services	Active Directory Digital Strategy Third Party Access	Assurance Assurance	Deferred Final Report	Moderate N/A
Resources Resources Resources Resources Resources Resources Resources	Digital Services	Active Directory Digital Strategy Third Party Access Digital Durham IT Asset Management	Assurance Assurance Grant Advice & Consultancy	Deferred Final Report Final Report In Progress	Moderate N/A
Resources	Digital Services HR and Employee Services HR and Employee Services	Active Directory Digital Strategy Third Party Access Digital Durham IT Asset Management Paryoll - Overarching ResourceLink Programme Board	Assurance Assurance Grant Advice & Consultancy Key System Advice & Consultancy	Deferred Final Report Final Report In Progress Planning and Preparation In Progress	
Resources	Digital Services Digital Services Digital Services Digital Services Digital Services Digital Services Hr and Employee Services HR and Employee Services	Active Directory Digital Strategy Third Party Access Digital Durham IT Asset Management Payroll - Overarching ResourceLink Programme Board Payroll - Taxation/PAYE Payroll - Preparation - Permanent Input	Assurance Assurance Grant Advice & Consultancy Key System	Deferred Final Report Final Report In Progress Planning and Preparation In Progress Planning and Preparation In Progress In Progress	
Resources	Digital Services HR and Employee Services	Active Directory Digital Strategy Third Party Access Digital Durham IT Asset Management Paryroll - Overarching ResourceLink Programme Board Payroll - Taxation/PAYE Payroll - Preparation - Permanent Input Payroll - Payroll - Pegancy System	Assurance Assurance Grant Advice & Consultancy Key System Advice & Consultancy Key System Key System Key System Key System	Deferred Final Report Final Report In Progress Planning and Preparation In Progress Planning and Preparation In Progress In Progress	N/A
Resources	Digital Services HR and Employee Services Legal & Democratic Services Legal & Democratic Services	Active Directory Digital Strategy Third Party Access Digital Durham IT Asset Management Paryroll - Overarching ResourceLink Programme Board Paryroll - Taxation/PAYE Payroll - Preparation - Permanent Input Payroll - Agency System Police and Crime Panel RIPA Officers Group	Assurance Assurance Grant Advice & Consultancy Key System Advice & Consultancy Key System Key System Key System Key System Key System Grant Advice & Consultancy	Deferred Final Report Final Report In Progress Planning and Preparation In Progress Planning and Preparation In Progress In Progress Final Report In Progress	
Resources	Digital Services Bigital Services HR and Employee Services Legal & Democratic Services	Active Directory Digital Strategy Third Party Access Digital Durharm If Asset Management Paryrol - Overarching ResourceLink Programme Board Paryrol - Taxation/PAYE Payroll - Teparation - Permanent Input Payroll - Agency System Police and Crime Panel RIPA Officers Group Company Governance Group RIPA Compliance	Assurance Assurance Grant Advice & Consultancy Key System Advice & Consultancy Key System Key System Key System Key System Advice & Consultancy Adsurance	Deferred Final Report Final Report In Progress Planning and Preparation In Progress Planning and Preparation In Progress Planning and Preparation In Progress In Progress Final Report In Progress Planning and Preparation	N/A
Resources Resources	Digital Services Bigital Services United Services HR and Employee Services Legal & Democratic Services	Active Directory Digital Strategy Third Party Access Digital Durham IT Asset Management Payroll - Overarching ResourceLink Programme Board Payroll - Preparation - Permanent liput Payroll - Preparation - Permanent liput Payroll - Agency System Police and Crime Panel RIPA Officers Group Company Governance Group RIPA Compliance Tender Opening Arrangements Public Interest Report - Culture and Governance	Assurance Assurance Grant Advice & Consultancy Key System Advice & Consultancy Key System Key System Key System Key System Key System Grant Advice & Consultancy Assurance Assurance Assurance Assurance Advice & Consultancy	Deferred Final Report Final Report In Progress Planning and Preparation In Progress Planning and Preparation In Progress In Progress In Progress Final Report In Progress In Progress In Progress Planning and Preparation	N/A
Resources	Digital Services HR and Employee Services Legal & Democratic Services	Active Directory Digital Strategy Third Party Access Digital Durham IT Asset Management Paryroll - Overarching ResourceLink Programme Board Payroll - Taxation/PAYE Payroll - Preparation - Permanent Input Payroll - Agency System Police and Crime Panel RIPA Officers Group Company Governance Group RIPA Compliance Tender Opening Arrangements	Assurance Assurance Grant Advice & Consultancy Key System Advice & Consultancy Key System Key System Key System Key System Key System Advice & Consultancy	Deferred Final Report Final Report In Progress Planning and Preparation In Progress Planning and Preparation In Progress In Progress In Progress Final Report In Progress Planning and Preparation	N/A
Resources	Digital Services HR and Employee Services Legal & Democratic Services	Active Directory Digital Strategy Third Party Access Digital Durham IT Asset Management Paryroll - Overarching ResourceLink Programme Board Paryroll - Taxation/PAYE Payroll - Agency System Police and Crime Panel RIPA Officers Group Company Governance Group RIPA Company Governance Group RIPA Company Covernance Group Strate Covernance Group RIPA Company Covernance Group Strate Covernance Group RIPA Compliance Tender Opening Arrangements Public Interest Report - Culture and Governance Support for standard process using HALO, SLA charging process.	Assurance Assurance Grant Advice & Consultancy Key System Advice & Consultancy Key System Key System Key System Key System Key System Grant Advice & Consultancy Assurance Assurance Assurance Assurance Advice & Consultancy	Deferred Final Report Final Report In Progress Planning and Preparation In Progress Planning and Preparation In Progress In Progress In Progress Final Report In Progress In Progress In Progress Planning and Preparation	N/A

INTERNAL AUDIT PLAN FOR PERIOD 1 APRIL 2023 TO 31 MARCH 2024

SERVICE GROUPING	SERVICE	AUDIT ACTIVITY	AUDIT TYPE	STATUS	OPINION
Resources	Transactional and Customer Services	Business Rates - Recovery	Key System	Final Report	Substantial
Resources	Transactional and Customer Services	Housing Benefits and Council Tax Reduction - Overarching	Key System	Planning and Preparation	ĺ
Resources	Transactional and Customer Services	Housing Benefits and Council Tax Reduction - Supported Accommodation	Advice & Consultancy	Planning and Preparation	i
Resources	Transactional and Customer Services	Council Tax - Overarching	Key System	Planning and Preparation	ĺ
Resources	Transactional and Customer Services	Council Tax - Recovery	Key System	Final Report	Substantial
Resources	Transactional and Customer Services	Council Tax - QA and Appeals	Key System	Planning and Preparation	i
Resources	Transactional and Customer Services	Cash Management	Key System	In Progress	ĺ
Resources	Transactional and Customer Services	Cash Management - Community Coaches	Key System	Draft Report	ĺ
Resources	Transactional and Customer Services	Cash Management - Spennymoor Education Centre	Key System	Final Report	Moderate
Resources	Transactional and Customer Services	Debtors	Key System	Planning and Preparation	ĺ
Resources	Transactional and Customer Services	BACS Submissions	Assurance	Final Report	Substantial
Resources	Transactional and Customer Services	Customer Services process review	Advice & Consultancy	Planning and Preparation	i
Resources	Transactional and Customer Services	Household Support Fund	Advice & Consultancy	Planning and Preparation	I
Resources	All Services	Additional Audit Support	Advice & Consultancy	Not vet started	i
Resources	Legal & Democratic Services	Gifts and Hospitality	Assurance	In Progress	i
Children and Young People's Services	Early Help, Inclusion and Vulnerable Children	Supporting Families Programme - Q1	Grant	Final Report	N/A
Children and Young People's Services	Early Help, Inclusion and Vulnerable Children	Family Hubs and Start for Life	Grant	Final Report	N/A
Children and Young People's Services	Early Help, Inclusion and Vulnerable Children	Supporting Families Programme - Q2	Grant	Cancelled	i
Children and Young People's Services	Early Help, Inclusion and Vulnerable Children	Supporting Families Programme - Q3	Grant	Final Report	N/A
Children and Young People's Services	Early Help, Inclusion and Vulnerable Children	Supporting Families Programme - Q4	Grant	Planning and Preparation	i
Children and Young People's Services	Early Help, Inclusion and Vulnerable Children	Special Guardianship and Child Arrangement Orders	Follow Up	Planning and Preparation	i
Children and Young People's Services	Children's Social Care	Placement Resource Panel (PRP) Arrangements	Audit	Planning and Preparation	i
Children and Young People's Services	Children's Social Care	Local Adoption Governance	Audit	Cancelled	i
Children and Young People's Services	Early Help, Inclusion and Vulnerable Children	Children's Homes Review of Financial Procedures	Advice & Consultancy	In Progress	i
Children and Young People's Services	Early Help, Inclusion and Vulnerable Children	Supervised Spend - Leaving Care Service	Audit	Not yet started	i
Children and Young People's Services	Early Help, Inclusion and Vulnerable Children	One Point Hubs and Family Centres	Audit	Deferred	i
Children and Young People's Services	Children's Social Care	Children's Homes - Procurement Cards	Advice & Consultancy	Deferred	i
Children and Young People's Services	Early Help, Inclusion and Vulnerable Children	Fun and Food	Audit	Draft Report	i
Children and Young People's Services	Early Help, Inclusion and Vulnerable Children	Avcliffe Secure Services	Audit	Final Report	Substantial
Children and Young People's Services	Early Help, Inclusion and Vulnerable Children	Disability Commissioning Arrangements (Short Breaks)	Audit	Deferred	
Children and Young People's Services	All Services	Caldicott Compliance	Audit	Not vet started	
Children and Young People's Services	All Services	Caldicott Group	Advice & Consultancy	In Progress	i
Children and Young People's Services	Children's Social Care	Liquidlogic - ContrOCC - Manual Payments	Audit	Not yet started	i
Children and Young People's Services	Education and Skills	Schools Financial Value Standard (SFVS)	Audit	In Progress	i
Children and Young People's Services	Early Help. Inclusion and Vulnerable Children	High Needs Top Up Funding Arrangements in Schools	Audit	Not vet started	i
Children and Young People's Services	Early Help, Inclusion and Vulnerable Children	Home to School Transport - Procurement Workstream	Advice & Consultancy	In Progress	i
Children and Young People's Services	Early Help. Inclusion and Vulnerable Children	Home to School Transport - Procurement Bid Analysis	Advice & Consultancy	Final Report	N/A
Children and Young People's Services	Education and Skills	Governor Training	Advice & Consultancy	In Progress	
Children and Young People's Services	Early Help, Inclusion and Vulnerable Children	Supporting Families Programme	Grant	Planning and Preparation	i
Children and Young People's Services	Early Help, Inclusion and Vulnerable Children	Turnaround Programme (Youth Justice)	Grant	Cancelled	í
Children and Young People's Services	Education and Skills	Multiply (UKSPF) Funding	Grant	Final Report	N/A
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Appendix 3

FINAL

FINAL REPORTS ISSUED IN PERIOD ENDING 31 DECEMBER 2023

AUDIT AREA

AUDII AREA	BRIEF DESCRIPTION OF SCOPE OF THE AUDIT	OPINION
ADULT AND HEA	ALTH SERVICES (AHS)	
Pathways	Review of the overarching service wide arrangements in place at pathways.	Moderate

BRIEF DESCRIPTION OF SCOPE OF THE AUDIT

CHILDREN AND YOUNG PEOPLE'S SERVICES (CYPS)			
Supporting Families Programme - Q3	Verification of grant claim	Not Applicable	
Aycliffe Secure Services	Review of the arrangements in place at Aycliffe Secure Services including; •Safe arrangements and the administration of petty cash •Young People's allowances •Procurement card purchases •Cash banking's	Substantial	
Home to School Transport - Procurement Bid Analysis	Review of Home to School Transport Procurement Bids	Not Applicable	

NEIGHBOURHOODS AND CLIMATE CHANGE (NCC)			
Carbon Connects	Grant Certification	Not Applicable	
Nature for Climate Peatland (Claim 1)	Grant Certification	Not Applicable	
Nature for Climate Peatland (Claim 2)	Grant Certification	Not Applicable	

REGENERATION, ECONOMY AND GROWTH (REG)			
Disabled Facilities Grant	Grant Certification	N/A	
Active Travel Funding Project	Grant Certification	N/A	

RESOURCES (Res)			
ICT Purchasing	 Assurance review of the arrangements in place to mitigate against the risks of: ICT purchases being inconsistent with ICT Strategy and business requirements, including securing value for money. Nonalignment of planned vs actual spending in relation to department and IT budget. Data loss on expired software if license renewal is unable to be funded. 	Moderate	
Incident Management	Assurance review of the arrangements in place to mitigate against the risk of ICT being unable to respond to incidents efficiently, effectively and on a timely basis.	Moderate	
Creditor Payments – Overarching	Overarching assurance review combining the outcomes from individual Creditors reviews carried out.	Moderate	
Creditors- Retrospective POs	Assurance review of the arrangements in place to manage the risk of unauthorised or inappropriate procurement of goods / services. Modera		
Creditors - Receipting of goods	Assurance review of the arrangements in place to manage the risk of unauthorised or inappropriate procurement of goods / services.	Moderate	

RESOURCES (Res)				
Financial Assessments	Assurance review of the arrangements in place to manage the risk that financial assessments are not undertaken promptly or are not accurate.	Moderate		
Payroll Preparation Temporary input	Assurance review of the arrangements in place to manage the risk that incorrect payments are made, salary payments are not made or deductions are made incorrectly.	Substantial		
CRM - Internal Management and Governance	 Assurance review of the arrangements in place to mitigate against the risks of: Contract and length of terms are not effectively managed or monitored. Lack of prioritisation and governance from resources when performing roles and responsibilities. Licenses and user access controls are not effectively managed. Access to system data is not securely managed. Customer data is not effectively managed due to vulnerabilities in the system. System is not compliant with security risk standards. Operating environments are not developed & maintained via live testing, patch fixing and monitoring. Resources are not managed effectively and appropriately. CRM systems do not interact or communicate with other third-party software. Customer issues that arise are not dealt with accordingly. Duplicate accounts are not managed effectively. Customer satisfaction is impacted through mismanagement of overall service experience. 	Moderate		
Third Party Access	Assurance review of the arrangements in place to manage the risk that third party access to the system/data is not secure and is not managed appropriately.	Moderate		
Business Rates - Recovery	 Assurance review of the arrangements in place to mitigate against the risks of: Failure to adhere to legislation, best practice, and/or procedures. Recovery action is not initiated promptly and relevant records and accounts are not updated to record the recovery action. Records are not updated to record recovery action and securely held. Performance is not adequately managed / reported. 	Substantial		

RESOURCES (Res)			
Council Tax – Recovery	 Assurance review of the arrangements in place to mitigate against the risks of: Failure to adhere to legislation, best practice, and/or procedures. Recovery action is not initiated promptly and relevant records and accounts are not updated to record the recovery action. Records are not updated to record recovery action and securely held. Performance is not adequately managed / reported. 	Substantial	
Cash Management - Spennymoor Education Centre	 Assurance review of the arrangements in place to mitigate against the risks of: Non-compliance with financial regulations. Theft or misappropriation. Inappropriate recovery action taken against a customer who has paid. Information and data are not protected from loss, damage or unauthorised disclosure. Loss / theft of card data. Payments are not made, or are not made promptly, due to the inability to access an appropriate payment channel. 	Moderate	
BACS Submissions	Assurance review of the arrangements in place to mitigate against the risks of: • Payments are made to incorrect accounts, or they are paid late. • Payments are inefficiently monitored. • Poor management of BACS Submission Files. • Reconciliations are not regularly performed on accounts. • Refunds are not issued within timescales or are incorrect.	Substantial	
Section 256 agreements	Grant certification	N/A	

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	Actions Due	Actions Implemented	Overdue Actions by original target date	Number of Actions where the original target has been revised	Overdue Actions following a revised target date
ADULT AND HEALTI 2021/22	H SERVICES (AHS)				
High	0	0	0	0	0
Medium Total	1 1	1	0	0 0	0 0
2022/23 High	0	0	0	0	0
Medium Total	4	4	0	0 0	0
2023/24					
High Medium	0 3	0 3	0	0	0
Total Overall Total	3 8	3 8	0	0	0
CHIEF EXECUTIVE 2022/23					
High	0	0	0	0	0
Medium Total	9	9 9	0	0 0	0 0
2023/24 High	0	0	0	0	0
Medium	0	0	0	0	0
Total Overall Total	0 9	0 9	0	0 0	0
CHILDREN AND YOU 2021/22	JNG PEOPLE'S SERVIC	ES (CYPS)			
High Medium	2 36	2 36	0	0	0
Total	38	38	0	0	0
2022/23 High	0	0	0	0	0
Medium Total	19 19	19 19	0	0 0	0 0
2023/24 High	0	0	0	0	0
Medium	1	1	0	0	0
Total Overall Total	1 58	1 58	0	0 0	0
	AND CLIMATE CHANG	E (NCC)			
High Medium	0 9	0	0	0	0
Total	9	9	0	0	0
2022/23 High	9	9	0	0	0
Medium Total	15 24	15 24	0	0 0	0
2023/24					
High Medium	0	0	0	0 0	0
Total Overall Total	0 33	0 33	0	0	0
REGENERATION, EC 2021/22	CONOMY AND GROWTH	I (REG)			
High Medium	0 5	0 5	0	0	0
Total	5	5	Ö	0	0
2022/23 High	0	0	0	0	0
Medium Total	7	7	0	0 0	0 0
2023/24	0	0	0	0	0
High Medium	4	4	0	0	0
Total Overall Total	4 16	4 16	0	0	0
RESOURCES (RES) 2019/20					
High Medium	0 116	0 115	0 1	0 1	0
Total	116	115	1	1	0
2020/21 High	0	0	0	0	0
Medium Total	61 61	61 61	0	0 0	0 0
2021/22	1	1	0	0	0
High Medium	18	18	0	0	0
Total 2022/23	19	19	0	0	0
High Medium	0 17	0 17	0	0 0	0
Total	17	17	0	0	0
2023/24 High	0	0	0	0	0
Medium Total	9	8 8	1 1	1 1	0 0
Overall Total TOTAL COUNCIL	222	220	2	2	0
2019/20					
High Medium	0 116	0 115	0 1	0 1	0
Total 2020/21	116	115	1	1	0
High	0	0	0	0	0
Medium Total	61 61	61 61	0 0	0 0	0 0
2021/22 High	3	3	0	0	0
Medium Total	69 72	69 72	0	0 0	0
2022/23					
High Medium	9 71	9 71	0	0	0
Total 2023/24	80	80	0	0	0
High	0	0	0	0	0
Medium Total	17 17	16 16	1	1 1	0 0
OVERALL TOTAL	346	344	2	2	0

Efficiency Objective: To provide maximum assurance to inform the annual audit opinion				
KPI	Measure of Assessment Target & (Frequency of Measurement)		Actual	
Productive audit time achieved	% of planned productive time from original approved plan completed.	90% (Annually)	68% as at 31 December 2023	
Timeliness of Draft Reports	% of draft reports issued within 20 working days of end of fieldwork/closure interview	100% (Quarterly)	100% (88 out of 88)	
Timeliness of Final Reports	% of final reports issued within 10 working days of receipt of management response	100% (Quarterly)	100% (71 out of 71)	
Quarterly Progress Reports	Quarterly progress reports issued to Corporate Directors within one month of end of period	100% (Quarterly)	100%	
Quality	Objective: To ensure that the service is effect	ive and adding value		
KPI	Measure of Assessment	Target & (Frequency of Measurement)		
Recommendations agreed	% of recommendations made compared with recommendations accepted	95% (Annually)	100%	
Post Audit Customer Satisfaction Survey Feedback	% of customers scoring audit service satisfactory or above (3 out of 5) where 1 is poor and 5 is very good	100% (Quarterly)	100% (55 out of 55) Av. score of 4.6	
Customers providing feedback response	% of customers returning satisfaction returns	70% (Quarterly)	81%	